# 1 Accelerating manufacturing to enable large-scale supply of

# 2 a new adenovirus-vectored vaccine within 100 days

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## Abstract

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21 The Coalition for Epidemic Preparedness Innovations' '100-day moonshot' aspires to launch 22 a new vaccine within 100 days of pathogen identification. Here, we describe work to optimize 23 adenovirus vector manufacturing for rapid response, by minimizing time to clinical trial and 24 first large-scale supply, and maximizing the output from the available manufacturing 25 footprint. 26 We describe a rapid viral seed expansion workflow that allows vaccine release to clinical 27 trials within 60 days of antigen sequence identification, followed by vaccine release from 28 globally distributed sites within a further 40 days. We also describe a new perfusion-based 29 upstream production process, designed to maximize output while retaining simplicity and 30 suitability for existing manufacturing facilities. This improves upstream volumetric 31 productivity of ChAdOx1 nCoV-19 by around four-fold and remains compatible with the 32 existing downstream process, yielding drug substance sufficient for 10000 doses from each 33 liter of bioreactor capacity. 34 Transition to a new production process across a large manufacturing network is a major 35 task. In the short term, the rapid seed generation workflow could be used with the existing 36 production process. We also use techno-economic modelling to show that, if linear scale-up 37 were achieved, a single cleanroom containing two 2000 L bioreactors running our new 38 perfusion-based process could supply bulk drug substance for around 120 million doses 39 each month, costing <0.20 EUR/dose. We estimate that a manufacturing network with 40 32000 L of bioreactor capacity could release around 1 billion doses of a new vaccine within 41 130 days of genomic sequencing of a new pathogen, in a hypothetical 'surge campaign' with 42 suitable prior preparation and resources, including adequate fill-and-finish capacity. 43 This accelerated manufacturing process, along with other advantages such as thermal 44 stability, supports the ongoing value of adenovirus-vectored vaccines as a rapidly adaptable 45 and deployable platform for emergency response. 46 **KEYWORDS** Chimpanzee adenovirus, simian adenovirus, COVID-19, vaccine, Oxford/AstraZeneca, 47

vector, alternating tangential flow filtration, perfusion, 100 days challenge.

## Introduction

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The Coalition for Epidemic Preparedness Innovations and Pandemic Preparedness Partnership have proposed a '100 day mission', or 'moonshot' aspiration of compressing the time taken for launch of a new vaccine to 100 days from pathogen identification.(1) Vaccine platform technologies with known safety, immunogenicity and manufacturing characteristics will be critical to reaching this goal, including mRNA and adenoviral vectors. Adenovirus vectors offer a rapidly adaptable and deployable platform with proven safety and efficacy. Properties such as suitability for refrigerated storage, ability of a single dose to achieve protection lasting months, and widespread manufacturing technology transfer make the platform particularly attractive in low- and middle-income countries. More than two billion doses of the 'Oxford/AstraZeneca' adenovirus-vectored COVID-19 vaccine ChAdOx1 nCoV-19 (AZD1222, Vaxzevria) have been supplied. The product has been used in 177 countries worldwide and manufacturing is ongoing in 15 countries across five continents (2, 3). This was enabled by rapid transfer of the platform manufacturing process to multiple production facilities. Despite this success, manufacturing speed remains a potential limitation of adenoviral-vectored vaccines compared with other platforms including mRNA-based vaccines. We therefore aimed to accelerate adenovirus vector manufacturing further to maximize the suitability of this platform for ongoing and future responses to emerging pathogens and new variants. Here, we describe work seeking to optimize each of three measures of a vaccine platform technology's suitability for emergency response to emerging pathogens and variants: time from pathogen sequence identification to supply of vaccine to clinical trial; time to first largescale product release; and time to release of one billion doses. The two activities required for adenovirus manufacturing 'start-up' are the expansion of host cells and the generation of seed virus with which to infect those cells (assuming that facilities, equipment, staff and materials are already in place). These activities can take place in parallel, and the latter is slower, making Good Manufacturing Practice (GMP)-compliant virus seed generation the limiting factor for initiation of both trial-scale and large-scale manufacturing. This requires synthesis of DNA encoding the antigen, insertion of this transgene into the adenoviral genomic construct, transfection of the genomic construct into producer cells to 'rescue' the virus, limiting dilution to isolate clonal virus, and serial amplification. GMP requires time-consuming quality-control assays at multiple points in the seed-production process, but the probability of failure is low, in our experience, for the most time-consuming assays (detection of adventitious microbes and confirmation of genetic

83 stability). Seed generation time can therefore be reduced by proceeding 'at financial risk' to 84 subsequent steps, in advance of assay results, provided that all required results will be 85 available before vaccine release. 86 Following manufacturing start-up, the ramp-up capacity is constrained by the volumetric 87 productivity of the manufacturing process and the facility cycle time (interval between 88 batches). These factors determine the number of doses which can be produced each month 89 per liter of bioreactor capacity, or per square meter of facility footprint. 90 Current worldwide supply of ChAdOx1 nCoV-19 uses a process built upon a method that we 91 developed before the COVID-19 pandemic to enable rapid responses to emerging pathogen 92 outbreaks (4, 5). This was specifically designed to be quick and straightforward to adopt for 93 manufacturing of any adenovirus-vectored vaccine in any suitable facility, including those in 94 low- and middle-income countries. Use of a GMP-compliant bank of suspension T-REx-293 95 cells (ThermoFisher) enables repression of transgene expression during production, which 96 overcomes the potential problem of viral growth impairment by the transgene product. Only 97 single-use, off-the-shelf components are used throughout manufacturing, including both the 98 upstream fed-batch stirred-tank bioreactor process and the downstream tangential-flow 99 filtration and membrane-based anion-exchange chromatography process. 100 The volumetric productivity of the current ChAdOx1 nCoV-19 production process is 101 approximately  $2 \times 10^{11}$  VP/mL of bioreactor culture, or approximately 2500 final doses/L (5). Producing a final dose of  $5 \times 10^{10}$  VP requires upstream production of approximately 102 103 1.5 x 10<sup>11</sup> VP because of losses during purification of drug substance (DS; approximately 104 50% loss), fill-finish and extraction from vials (a further 33% of the drug substance, 105 approximately), but relatively little scope exists for improving the efficiency of these 106 manufacturing stages. Major output improvement thus requires improved upstream 107 volumetric productivity. Volumetric productivity (VP/mL) is the viable cell density (cells/mL) 108 multiplied by the cell-specific productivity (VP/cell) during viral vector replication in the 109 producer cell line (i.e. volumetric productivity = viable cell density × cell-specific productivity). 110 The 'cell density effect' is the principal factor limiting volumetric productivity of adenoviral 111 vectors (6, 7). Cell densities above 10<sup>7</sup> viable cells/mL are readily achievable in fed-batch 112 growth of uninfected producer cell lines in stirred-tank bioreactors (8). Unfortunately, cell-113 specific productivity of adenoviral vectors drops very sharply at quite modest cell densities, above approximately 1-2 x 106 viable cells/mL at infection (corresponding to somewhat 114 higher peak viable cell density after infection) (9). As a result, increasing the cell density 115 116 beyond this modest level does not improve volumetric productivity of adenoviral vectors (6,

117 7, 10). High cell-specific productivity has an important additional benefit on top of its effect 118 upon volumetric productivity, in that a high ratio of active product to cell-derived impurities 119 facilitates downstream processing. 120 In our fed-batch ChAdOx1 nCoV-19 manufacturing process at large scale, we have 121 observed cell-specific productivity of approximately 3 to 5 x 10<sup>4</sup> VP/cell, with a peak viable cell density in the region of 4 to  $6 \times 10^6$  cells/mL (5). This cell specific productivity value is in 122 123 line with previously published results with ChAdOx1 and other species E simian adenovirus 124 vectors and with human adenovirus vectors (4, 7). The combination of cells, antigen 125 repression, vector engineering, medium and feed allows this cell-specific productivity to be 126 maintained at somewhat higher cell densities than previously reported, resulting in increased 127 volumetric productivity. Nonetheless, overcoming the cell density effect remains a central 128 challenge in boosting ChAdOx1 nCoV-19 manufacturing output (5). 129 The physiological basis of the cell density effect is incompletely understood, but an inhibitory 130 effect of cellular waste products upon viral replication is a likely contributor. Production of 131 adenovirus vectors is fundamentally a batch process because a single cycle of viral 132 replication lyses the producer cells over a time-frame of 24 to 72 hours (7). This contrasts 133 with production of other biological products like monoclonal antibodies, where constitutive 134 expression enables continuous processes. Although viral replication rapidly increases 135 cellular energy demand (11), nutrient supplementation with glucose, vitamins, amino acids or 136 nucleotides does not raise the cell density effect barrier beyond about  $1-2 \times 10^6$  viable 137 cells/mL at infection (6, 9, 11). Cell-specific productivity is impaired by metabolic waste 138 products such as ammonia (from glutamine metabolism) and lactate (from anaerobic 139 glucose metabolism) (11-13). Medium exchange by centrifugation or tangential flow filtration 140 before or during the brief period of adenoviral vector replication in the producer cells can 141 both replenish nutrients and remove waste products. Alternating tangential-flow filtration 142 (ATF) and levitating magnetic pump head systems can accomplish this with low shear 143 forces, an important consideration for fragile virus-infected producer cells. In contrast to 144 nutrient supplementation, medium exchange by perfusion is reportedly effective in raising 145 the cell density effect barrier in processes using species C human adenovirus vectors (14-146 17). As compared to fed batch processes, however, perfusion requires additional equipment 147 and the use and handling of substantial quantities of additional medium. It is perceived by 148 some as being a complex operation which some manufacturing sites may find difficult to 149 implement. 150 Here, we demonstrate that medium exchange using ATF can raise the cell density effect 151 barrier for production of ChAdOx1 nCov-19. Using the simplest possible perfusion

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conditions, we show that increasing viable cell density at infection to  $6 \times 10^6$  cells/mL improves volumetric productivity by approximately four fold, with no loss of cell-specific productivity. We also provide a workflow for rapid production of working virus seed to support our new process at global scale, enabling large-scale vaccine release within 100 days from pathogen sequence identification. Using a techno-economic model of the new method at large scale, we estimate the output from a typical facility, cost of goods, and the facility scale needed to produce 1 billion doses of a future vaccine within 130 days of genomic sequencing of a novel pathogen.

## Methods

#### **CELLS AND VACCINE**

- All experiments used a previously described research cell bank of T-REx-293 human embryonic kidney (HEK) cells stably expressing the tetracycline repressor protein
- 164 (ThermoFisher) (4). Cells were adapted to antibiotic-free and serum-free BalanCD HEK293
- medium (Irvine) and maintained as previously described (4). Cells were expanded in
- medium supplemented with 4 mM L-alanyl-L-glutamine (Gibco) in 125 mL and 1 L
- 167 Erlenmeyer flasks (Corning) and 5 L Optimum Growth (Thomson) flasks using humidified
- shaking incubators (Kühner) at 37°C, 8% CO<sub>2</sub> and 130 rpm with a 25 mm orbit. Cells were
- sub-cultured every 3 to 4 days to maintain viable cell density between 0.5 and  $3 \times 10^6$
- 170 cells/mL at a maximum fill volume of 20%. Viable cell density was measured daily using a
- 171 NucleoCounter NC-202 (ChemoMetec).
- 172 ChAdOx1 nCoV-19 was derived as previously reported (18). A seed stock was prepared for
- the present study using our previously described fed-batch manufacturing process (4).
- 174 Except where otherwise stated, seed was used to infect cells at an multiplicity of infection
- 175 (MOI) of 5 IU/cell.

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#### **RAPID SEED VIRUS PRODUCTION**

- 177 An Erlenmeyer flask with a culture volume of 30 mL and a viable cell density of 0.8 x 10<sup>6</sup>
- 178 cells/mL received ChAdOx1 nCoV-19 at an MOI of 6 VP/cell (as determined by qPCR). This
- 179 qPCR value corresponds to approximately 0.1 IU/cell with a plausible range of 0.025 to 0.2
- 180 IU/cell assuming a typical particle:infectivity ratio for ChAdOx1 nCoV-19. The cells were
- harvested and lysed 6 days later. Virus was partially purified using depth filtration and anion
- exchange chromatography with syringes and small-scale filters (COSP 23 cm<sup>2</sup> [Merck] and
- Sartobind Q Nano [Sartorius]). Buffer compositions and other parameters were as previously
- described but scaled proportionately to the product and filter sizes (5). Bioreactors were

seeded with approximately 0.5 x 10<sup>6</sup> cells/mL in approximately 80% of the maximum working volume, and infected 28–30 hours later at a MOI of 6 VP/cell and viable cell density of approximately 0.8 x 10<sup>6</sup> cells/mL. Cell cultures were fed with BalanCD medium 5% v/v at 48 hours and 96 hours after infection (±4 hours). Temperature was reduced within 4 hours of the second feed. Cultures were harvested approximately 140 hours after infection and virus was partially purified as described above.

#### HIGH-THROUGHPUT PERFUSION STUDIES

Multi-parallel bioreactors

For high-throughput screening of process conditions, the multi-parallel bioreactor and perfusion system Ambr®250 High Throughput Perfusion (Ambr250 HT Perfusion; Sartorius) was used with 0.2 µm hollow-fibre filters in ATF mode. The total reactor volume was 210 mL per vessel and the stirring power input was 40 W/m³. Temperature was controlled at 37°C, dissolved oxygen (DO) was controlled at 55 % by sparging with air and/or O₂, and pH was controlled at 7.25 (dead-band, 0.05) by sparging with CO₂ mix or addition of 1M sodium bicarbonate. Antifoam C emulsion 30% (Sigma-Aldrich) was diluted to 2% and automatically added as required via the Ambr250 integrated foam sensor and liquid handler. Each Ambr250 vessel was filled with pre-warmed BalanCD HEK293 medium and seeded with 0.5 x 10<sup>6</sup> viable T-REx-293 cells/mL. After 3 days, cells were bled and replenished to reactor working volume containing 1 x 10<sup>6</sup> viable cells/mL (thus modelling pre-production 'n-1' cell seed culture expansion in a stirred tank reactor). Nutrient supplementation used 5% BalanCD HEK293 feed, as described below.

Metabolites were automatically analysed daily via the integrated BioProfile® FLEX2 device (Nova Biomedical). Samples for adenoviral vector quantification by quantitative PCR (see below) were taken 44 and 48 hours after infection. For each timepoint, VP counts were calculated as the mean of triplicate samples, each analysed in triplicate wells on triplicate plates. The mean of the 44-hour and 48-hour values was used for analysis.

Viable cell density was measured daily using a Cedex HiRes® Analyzer (Roche).

#### Experimental design

A 'design of experiments' approach was used to determine the influence of three factors on productivity: perfusion start time, at a rate of one reactor volume per day; high or low viable cell density at infection; and duration of intensified perfusion (at a rate of two reactor volumes per day, starting at infection). When the duration of intensified perfusion was zero, perfusion continued at one reactor volume per day after infection. Two successive full-

218 factorial experiments each comprised two levels of these three factors  $(2 \times 2 \times 2)$ , in eight 219 single bioreactors. Each experiment also included one 'centre-point' condition (in triplicate bioreactors) and one 'simplified centre-point-like' condition (singly or in duplicate), for a total 220 221 of 12 parallel bioreactors in the first experiment and 13 in the second (Supplementary 222 Table 1). 223 The first experiment was designed to target a viable cell density at infection of approximately 224 4 or  $12 \times 10^6$  cells/mL with a center point of c.  $8 \times 10^6$  cells/mL; a perfusion start time of 12 225 or 48 hours before infection, with a center point of 24 hours; and an intensified perfusion 226 duration of 0 or 48 hours after infection, with a center point of 24 hours. In the second 227 experiment, the design was adjusted to target viable cell densities at infection of 228 approximately 6 or  $18 \times 10^6$  cells/mL with a center point of c.  $12 \times 10^6$  cells/mL; the perfusion 229 start time was set to 48 or 72 hours after cell density adjustment by reactor bleed, with a 230 center point of 60 hours; and the duration of intensified perfusion was as in the first 231 experiment. 232 The 'simplified center-point-like' condition used center-point viable cell density at infection, 233 early perfusion start time and an intensified perfusion duration of 0 hours (i.e. no 234 intensification of perfusion; continuous perfusion at one reactor volume per day). This 235 condition was designed to balance high productivity (via early perfusion start and 236 intermediate cell density) with suitability of the process for multiple facilities (avoiding the 237 facility-fit and medium-supply challenges which might arise from handling two vessel 238 volumes of medium per day at large scale). 239 The difference in triggering of perfusion start time between the two experiments provided a 240 range of viable cell density at the time perfusion was started, with higher cell densities in the 241 second experiment than the first. The experiments were performed successively, enabling 242 observations made during the first experiment to inform design of the second. For the second experiment the maximum fill volume during the last shake flask cultivation step was 243 244 reduced to 10% (to reduce aggregation of the cells before inoculation of the Ambr250 HT 245 Perfusion bioreactor vessels). In addition, nutrient supplementation was increased by 246 addition of 5% feed solution at the bioreactor bleed three days after inoculation (to support 247 the higher cell densities in the second experiment). 248 Two response variables were defined: volumetric productivity (VP/mL), and cell-specific 249 productivity (VP/cell). Cell-specific productivity values were based on the peak viable cell 250 density for the reactor recorded by the Cedex analyzer.

Statistical analyses

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Analyses were performed using MODDE version 13 (Sartorius). The main analysis combined the two experiments using a dummy variable denoting each experiment (EXP). To combine the experiments, the perfusion start-time factor (PST) was replaced with a continuous variable describing the perfusion-start viable cell density (PSVCD). Where necessary, PSVCD was calculated by extrapolation or interpolation from the nearest available cell count and population doubling time (in all cases, within 24 hours of perfusion start). One centre-point condition reactor from experiment 2 was excluded from all analyses due to microbial contamination. The response variables were normalized with a log<sub>10</sub> transformation. In the main analysis, a model including the terms EXP, PSVCD, viable cell density at infection (VCDI) and intensified perfusion duration (IPD) was fit by partial least squares regression. Statistical significance of parameter coefficients was assessed using t tests (with a null hypothesis that parameter coefficients were zero) and values of  $r^2$  and  $q^2$ were calculated using functions in MODDE as defined in the software user guide. Eight sensitivity analyses were performed to evaluate the impact on the overall conclusions of the following changes from the above analysis. First, the PST factor was replaced with perfusion duration before infection (PDBI) instead of PSVCD. Secondly, raw response data was used instead of log<sub>10</sub>-transformed data. Thirdly and fourthly, each experiment was analysed individually instead of in combination. Fifthly, the experiments were pooled without using the EXP dummy variable. Sixthly, three bioreactors with simplified centre-point-like

272 were excluded due to initial low cell density likely resulting from error during set-up (one 273

centre-point reactor in the first experiment and one simplified centre-point-like reactor in the

conditions that did not fit the full-factorial design were excluded. Seventhly, two bioreactors

second experiment). Finally, the model was fitted using multiple linear regression instead of

275 partial least-squares regression.

#### SCALED-DOWN PRODUCTION BIOREACTORS

We designed perfusion filter dimension and flow parameters, using Repligen XCell Lab technology to provide an accurate 3L scaled-down model of production at 2000L scale. A 0.022 m<sup>2</sup> filter (ATF1, Repligen) used with alternating tangential flow at 5 L/m<sup>2</sup>/min to exchange medium at 3 L/day (0.11 L/m<sup>2</sup>/min) provides shear rate (1516 s<sup>-1</sup>) and other fluid dynamic parameters similar to those of an 11 m<sup>2</sup> filter (ATF10, Repligen) used for perfusion of a 2000 L bioreactor of circa 1500 L working volume under recommended conditions.

These flow rates fall comfortably within commonly used operating ranges.

BioBLU 3c single-use bioreactors with an open pipe, a pitched-blade impeller, and an optical 284 285 pH port were used in a BioFLo320 parallel bioreactor system (Eppendorf) with integrated 286 intelligent sensor management (Mettler Toledo). The submerged addition line was welded to 287 the bioreactor connection line of an XCell ATF 1 single-use hollow-fibre filter and pump 288 device (Repligen) with a 0.22 µm pore size, 1 mm lumen and a 218 cm<sup>2</sup> nominal surface 289 area. Alternating tangential flow was set to 0.11 L/min (5 L/m²/min) using an XCell Lab 290 Controller (Repligen). The desired rate of medium exchange was achieved by controlling the 291 flow rate of the permeate (spent medium) and adding new medium, both via the BioFlo320 292 integrated pumps (after calibration). The new medium feed pump was controlled by a 293 gravimetric feedback loop programmed to maintain constant reactor weight. Bioreactor growth medium was BalanCD HEK293 supplemented with 4 mM L-alanvI-L-294 295 glutamine, 0.01% antifoam C emulsion (Sigma-Aldrich) and 10–20% BalanCD feed (Irvine). Bioreactors were stirred at 160-180 rpm (26-33 W/m<sup>3</sup>) and maintained at 37°C using a 296 heating jacket. Dissolved oxygen was controlled at >55% by sparging with air and/or O<sub>2</sub> via a 297 298 cascading control loop. The pH was controlled at 7.30 (dead-band, 0.1) by sparging with 299  $CO_2$  or addition of 7.5% sodium bicarbonate. Initial T-REx-293 cell density was 0.5 to 2 x 10<sup>6</sup> 300 viable cells/mL in a working volume of or 3 L. After infection with ChAdOx1 nCoV-19, 301 samples were taken daily for adenoviral vector quantification and biochemical analysis using 302 a Stat Profile Prime analyser (Nova Biomedical). 303 HARVEST AND CONCENTRATION Cells were lysed 42–48 hours after infection with ChAdOx1 nCoV-19 by addition of 1/9 304 305 culture volume of 10% v/v polysorbate 20, 50% w/v sucrose and 20 mM MgCl<sub>2</sub> in 500 mM 306 tris pH 8.0, 15 minutes after addition of benzonase to a final concentration of 100 U/mL 307 (Merck Millipore). Dissolved oxygen and pH were uncontrolled during lysis but stirring and 308 temperature control continued. After two hours, the lysate was clarified over 270 cm<sup>2</sup> 309 Millistak+ HC Pro COSP depth filters coupled with Opticap XL150 0.2 µm sterile filters at a 310 flow rate of 3.3 L/min/m<sup>2</sup> as previously described (4). Turbidity was measured using a TN-311 100 waterproof turbidimeter (Thermo Scientific Eutech). In one experiment, the clarified lysate was concentrated by tangential flow filtration at 312 313 5 L/min/m<sup>2</sup> using a KR2i KrosFlo (Repligen) with Pellicon 2 mini cassettes (300 kDa, 0.1 m<sup>2</sup>, 314 BioMax polyethersulfone membrane with C-screen; Merck), as previously described (4), but 315 with the addition of a KRJr permeate control pump (Repligen) set to 0.66 L/min/m<sup>2</sup>. Feed 316 pressure was controlled at 0.7 bar by an automated backpressure valve on the retentate 317 outflow and diafiltration buffer feed rate was matched to the permeate flow rate by controlling

318 the weight of the process reservoir. After 2-fold concentration, the retentate underwent 319 diafiltration with one diavolume of ion exchange wash buffer (222mM NaCl, 1mM MgCl<sub>2</sub> and 5% w/v sucrose in 50mM TrisHCl, pH 8.0, with a conductivity of 23-24 mS/cm). 320 321 **PURIFICATION** 322 After clarification, lysates were purified by ion-exchange chromatography. AEX was 323 preceded in one case (experiment CJ74) by limited tangential flow filtration as described 324 above, and in others by dilution of lysate 1:3 with wash buffer (as above). Before 325 chromatography, the conductivity of the lysate was adjusted to 23-24 mS/cm using 5M 326 NaCl. Fresh single-use SartobindQ capsules with 150 mL bed volume and 8 mm bed height 327 were used in a peristaltic pump-driven rig incorporating single-use ultraviolet absorbance, 328 conductivity and pressure sensors (Pendotech), as previously described (4). Capsules were 329 washed, equilibrated, loaded and eluted in accordance with the manufacturers instructions. 330 Briefly, the membrane was sanitized with 30 membrane volumes (MV) of 1M NaOH at 1 331 MV/minute, activated with 10 MV of 1M NaCl at 2 MV/minute, and equilibrated with 20 MV of 332 ion exchange wash buffer (see above) at 2 MV/minute. Samples were applied at 2.5-3.0 333 MV/minute, washed as per the equilibration step, and eluted with 5 MV of 444 mM NaCl, 334 1mM MgCl<sub>2</sub> and 5% w/v sucrose in 50mM Tris HCl, pH 8.0, with a conductivity of 39–40 335 mS/cm, at 2 MV/minute. Eluate was collected into a reservoir containing a 'cushion' of 336 charge buffer (35mM NaCl, 10mM histidine, 1mM MqCl<sub>2</sub>, 0.1 mM EDTA, 7.5% w/v sucrose, 337 0.5% v/v ethanol, pH 6.6). After ion-exchange chromatography, the eluate buffer was exchanged with 6 diavolumes of 338 339 formulation buffer A438 without polysorbate 80. This final tangential flow filtration step was 340 performed using Pellicon 2 mini cassettes (as above) with a feed flow rate of 5 L/min/m<sup>2</sup>, a 341 feed pressure of 0.7 bar, and a permeate flow rate of 0.66 L/min/m<sup>2</sup> (matched by the rate of 342 addition of fresh A438 via an automated auxiliary pump). Finally, polysorbate 80 343 concentration was added to a final concentration of 0.1% v/v and the product was passed 344 through 0.2 µm filters (Nalgene). 345 **QUANTIFICATION AND QUALITY ASSESSMENT** ChAdOx1 nCoV-19 was quantified as previously described, using quantitative PCR (qPCR) 346 347 and ultraviolet spectrophotometry assays for viral particles and a cell-based immunostaining 348 assay for infectious units (4). ChAdOx1 nCoV-19 in cell-culture samples was quantified

using qPCR and infectivity assays following cell lysis, essentially as described above for

350 harvesting. ChAdOx1 nCoV-19 in ion-exchange eluate samples and in purified product was 351 quantified by ultraviolet spectrophotometry before addition of polysorbate 80. 352 To improve qPCR accuracy, each sample was assayed in triplicate wells on triplicate plates 353 with standard curve samples (10<sup>6</sup> to 10<sup>10</sup> genome copies spaced at tenfold intervals) and two 354 internal controls. These comprised research-grade ChAdOx1 nCoV-19 purified by CsCl 355 gradient ultracentrifugation and quantified by spectrophotometry, and clinical-grade 356 ChAdOx1 nCoV-19 quantified by a GMP-qualified external qPCR assay (Advent, IRBM SpA, 357 Italy). The acceptance criteria for qPCR values were: accuracy of internal controls within 358 15%; efficiency of 90–110%, and standard curve linearity (R<sup>2</sup>) of at least 0.99. Residual host-cell protein (HCP) was quantified using the HEK293 HCP ELISA kit (Cygnus 359 360 Technologies) according to the manufacturer's instructions. Residual host-cell DNA was 361 quantified using the previously reported qPCR method, with a lower limit of quantification of 362 100 pg/mL for intact HEK293 cell DNA (4). Polyacrylamide gel electrophoresis was 363 conducted using standard molecular biology laboratory techniques. **ELECTRON MICROSCOPY** 364 365 Samples were diluted to  $3-5 \times 10^{11}$  VP/mL in water as required and applied to freshly glow 366 discharged, carbon filmed, 300-mesh copper grids (TAAB Laboratories). Grids were 367 incubated at room temperature for 2 minutes, blotted, immediately transferred to a 20 µL 368 droplet of 2% uranyl acetate for 10 s, then blotted and air dried. Images were acquired at 369 120 keV on a Tecnai 12 transmission electron microscope (ThermoFisher) equipped with a 370 OneView camera (Gatan). 371 **TECHNO-ECONOMIC MODELLING** 372 Models were constructed and evaluated using Biosolve software (Biopharm Services). As a 373 starting point, we used our previously described model of a 2000 L fed batch process (5). 374 We made the following minor modifications to this base model based on subsequent 375 experience: durations of each step in the seed train were revised to reflect a 36h cell 376 population doubling time, and overall recovery in the downstream process was reduced from 377 65% to 50%. To model a 2000 L perfusion process, we examined two seed-train and 378 production bioreactor configurations. First, we considered minimal change from the fed-379 batch seed train, with seeding of the production bioreactor from a 200 L 'n-1' bioreactor, no 380 use of perfusion, and 7 days of cell expansion in a single production vessel to reach a 381 density of approximately 6 x 10<sup>6</sup> cells/mL before infection. Secondly we considered using a 382 200 L 'n-2' bioreactor to seed a 200 L perfusion-capable 'n-1' bioreactor for further cell

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expansion (reducing the time spent by each batch in the production vessel by 72h), with the single 'n–1' reactor servicing two 2000 L production bioreactors alternately.

At the harvest stage, the benzonase concentration was increased from 15 units/mL in the fed batch process model to 100 units/mL in the perfusion model. Filter loadings in the perfusion downstream process model were based upon those used in the fed-batch downstream process, assuming a 4-fold increase in both product and host cell material for a given volume of upstream culture. Volumetric loadings of the clarification, pre-anion-exchange filter (0.8/0.2 μm) anion-exchange filter, tangential-flow filter and bioburden reduction filter were thus all reduced to 25% of those used in the fed-batch model. Concentration in the tangential-flow filtration stage was limited to 0.33 x the bioreactor volume, corresponding to an expected product concentration of 2–3 x 10<sup>12</sup> VP/mL. All these values were in line with our experimental experience.

## Results

#### RAPID LARGE-SCALE VIRAL SEED SUPPLY

Most adenovirus production methods involve infection of all producer cells in a 'single hit' with an MOI above 1 IU/cell, followed by harvest approximately two days later, after a single viral lifecycle. Our previous work has used such processes throughout seed amplification. After limiting dilution to isolate clonal virus, we have typically used adherent cells to perform approximately 4 amplification steps in a pre-GMP laboratory. At each stage, virus is recovered by freeze-thaw-mediated cell lysis and the infectious titer in the lysate is measured to determine the MOI to use for the following step. A large 'safety factor' is typically allowed at each stage (i.e. oversizing to allow for the possibility of poor output). GMP master virus seed and working virus seed production then proceeds similarly, but in stirred tank reactors and using more efficient detergent-mediated lysis. It would be challenging to produce sufficient working virus seed using this approach to meet the needs of a global campaign where MOI is above 1 IU/cell in the manufacturing process. This was one of the factors which motivated development of the novel 'two viral lifecycle' process currently used for ChAdOx1 nCoV-19. Use of an MOI considerably less than 1 IU/cell in effect allows an additional cycle of viral replication to occur within the production bioreactor, and substantially reduces the requirement for input working virus seed. To summarize, our current approach thus involves high-MOI processes for seed generation, and a low-MOI process for drug substance production.

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415 Here, we reversed the above approach, reasoning that the high viral 'amplification factor' 416 achieved by a two-cycle / low-MOI culture would be ideal for generation of seed with the 417 minimum number of amplification steps, and hence the minimum burden of testing between 418 stages. By facilitating production of much larger quantities of working virus seed than 419 previously, this new approach also enables a high-MOI production process. 420 Because low-MOI processes have now been extensively characterized in suspension cells. including the use of highly efficient detergent-mediated (rather than freeze-thaw) lysis to 422 recover virus, we sought to make the earliest possible transition to suspension cell culture. 423 To minimize delays for testing, we made the assumption that virus grown in cells from a 424 previously tested master cell bank by skilled operators is highly unlikely to be contaminated 425 with bacteria or mycoplasma. This allows immediate transfer of working virus seed to new 426 facilities with acceptable financial risk (or on the basis of rapid assays). To further streamline testing between amplification steps, we reasoned that calculation of MOI on the basis of 427 428 genome-containing viral particles would be an accurate enough estimate of infectious titre, 429 given that particle:infectivity ratios are rarely outside the range 30 to 300. This approach 430 would enable rapid qPCR assay of the input virus, rather than a time-consuming infectivity assay. Incorporation of depth filter clarification, anion exchange and 0.2 µm filtration, using 432 appropriately scaled versions of the established downstream unit operations, would provide 433 low bioburden seed virus in a controlled buffer matrix without detergent. 434 We designed a seed amplification workflow based upon these principles. We estimated that 435 a single uncontrolled-MOI amplification step in adherent cells in a 6-well plate, followed by a 436 low-MOI suspension-cell-based amplification step in a 30 mL shake flask would provide 437 sufficient pre-master seed to infect a 50L stirred-tank bioreactor. This in turn could provide 438 both ≥10 000 doses of clinical trial drug substance and adequate master virus seed to meet the needs of a global production campaign (Figure 1, Table 1). 439 440 To test this workflow we performed a simulated low-MOI pre-master working virus seed step at 30 mL scale. After infection at a gPCR-determined MOI of 6 VP/cell, we obtained an output of  $4.5 \times 10^{12}$  VP, or greater than 20 times more than required in our workflow to infect 442 443 a 50 L bioreactor for production of working virus seed. We used a 3 L culture volume in a 444 stirred-tank bioreactor as a model of both 50 L scale master virus seed production and 2000 L working virus seed production. This provided 1.7 x 10<sup>11</sup> VP/mL of culture, again 445 446 substantially exceeding that required by the workflow (Table 1). 447 Using test turnaround times based upon our previous experience, we estimate that this workflow could allow 10 000 doses of vaccine to be released to clinical trial within 60 days of 448

antigen sequencing. Working viral seed could be provided to globally distributed large-scale manufacturing sites at the same time. This in turn could permit release of fully tested vaccine at large scale after a further 35 days, i.e. in a total of less than 100 days from pathogen identification (Figure 1).

#### Table 1. Performance of workflow for working virus seed production.

Step	Pre-master virus seed	Master virus seed	Working virus seed		
Nominal vessel volume (L)	0.25	50	2000		
Culture working volume used for seed (L)	0.03	20 a	1600		
Cell density at infection (cells/mL)	$0.8 \times 10^{6}$				
Multiplicity of infection (VP/cell) <sup>b</sup>	6				
Required input (VP)	1.4 × 10 <sup>8</sup>	1.9 × 10 <sup>11</sup>	$7.7 \times 10^{12}$		
Required input as proportion of previous output	_	0.194	0.012		
Predicted usable output (VP) <sup>c</sup>	$9.9 \times 10^{11}$	$6.6 \times 10^{14}$	5.3 × 10 <sup>16</sup>		
Observed usable output (VP)	$4.5 \times 10^{12}$	3.3 × 10 <sup>15 d</sup>	2.7 × 10 <sup>17 d</sup>		

<sup>b</sup> Based on quantitative PCR; corresponds to 0.1 infectious units per cell (plausible range, 0.03–0.20 IU/cell) assuming a typical particle-to-infectivity ratio.

 $^{c}$  Assumes 1.0 x 10 $^{11}$  VP/mL upstream productivity and 33% recovery by depth filtration and anion exchange chromatography.

<sup>d</sup> Values for master virus seed and working virus seed are extrapolated from  $5.0 \times 10^{14}$  VP obtained in 3 L working volume scaled down model (i.e.  $1.7 \times 10^{11}$  of seed recovered per mL of culture).

# Legend for Figure 1 (overleaf): Rapid virus seed production enables early vaccine

#### release

(a) Detailed scheme for virus seed production, including anticipated timing of each step.

This timing assumes availability of facilities, equipment, materials and staff. It further assumes cell expansion for MVS, WVS and DS production occurring in parallel with preceding steps of virus seed generation, potentially making use of a 'bleed and dilute' strategy to hold cells at 50-200L volume and hence ensure immediate readiness for WVS / DS production upon seed availability. Finally, it assumes decisions to proceed 'at financial risk' at all stages, ahead of the availability of any test results other than those stated, but with completion of full testing before drug product release.

(b) High level overview of development campaign combining seed production, supply of vaccine to clinical trial, execution of clinical trial, and large-scale manufacturing, enabling large-scale product release at day 100.

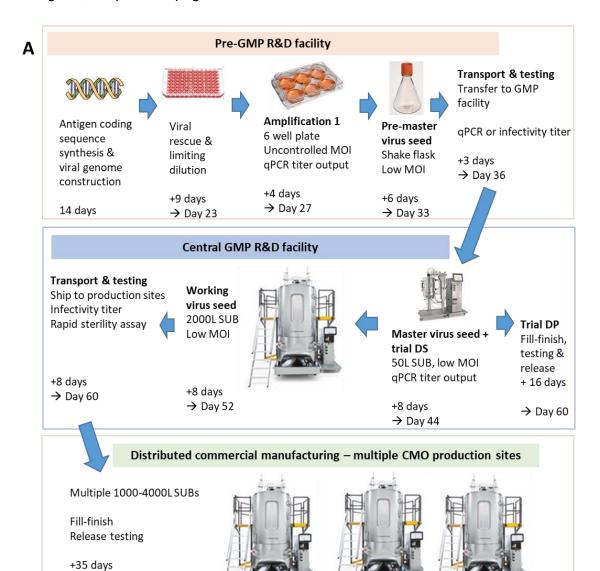
Abbreviations: MVS, master virus seed; WVS, working virus seed; VP, viral particles; MOI, multiplicity of infection; GMP, good manufacturing practice; CMO, contract manufacturing organization; DS, drug substance; DP, drug product; USP, upstream process; SUB, single-use bioreactor.

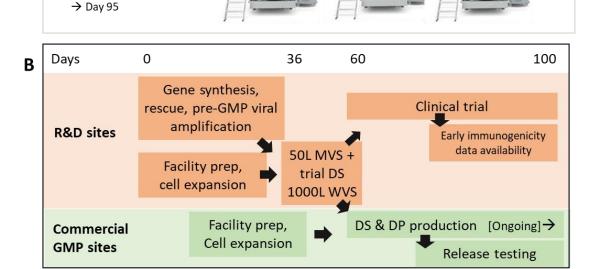
<sup>&</sup>lt;sup>a</sup> Based on assumed total working volume of 40L at MVS stage, with half of this used to provide drug substance for clinical trial.

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#### Figure 1: Rapid virus seed production enables early vaccine release

## For legend, see previous page





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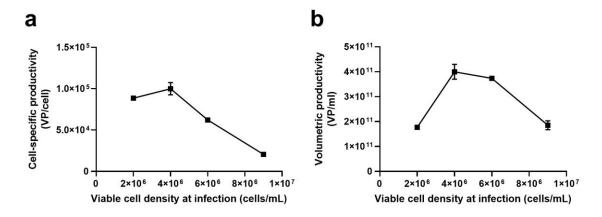
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#### CELL-DENSITY EFFECT IN A MODEL FED-BATCH PROCESS

The above work suggested that relatively simple modifications to our viral seed production process could achieve speed compatible with the CEPI '100 day' target.(1). We next wished to improve volumetric productivity, to increase the rate of vaccine output beyond the first batch.

We initially sought to determine the effect of cell density in limiting volumetric productivity of ChAdOx1 nCoV-19 in T-REx-293 cells, using a scaled-down fed-batch process in shake flasks. Volumetric productivity was not improved by increasing cell density above  $4 \times 10^6$  cells/mL at infection, due to declining cell-specific productivity (Figure 2). Maximal volumetric productivity before downstream processing was approximately  $4 \times 10^{11}$  VP/mL.

Figure 2. Limitation of productivity by the 'cell density effect'



(a) Cell-specific and (b) volumetric productivity of ChAdOx1 nCov-19 over a range of viable cell density at infection. Symbols show median values and error bars show range (if large enough to display) from duplicate shake flasks. Productivity values were based on viral particles measured by qPCR. Viable cell density was measured at infection.

Abbreviations: VP, viral particles; qPCR, quantitative PCR.

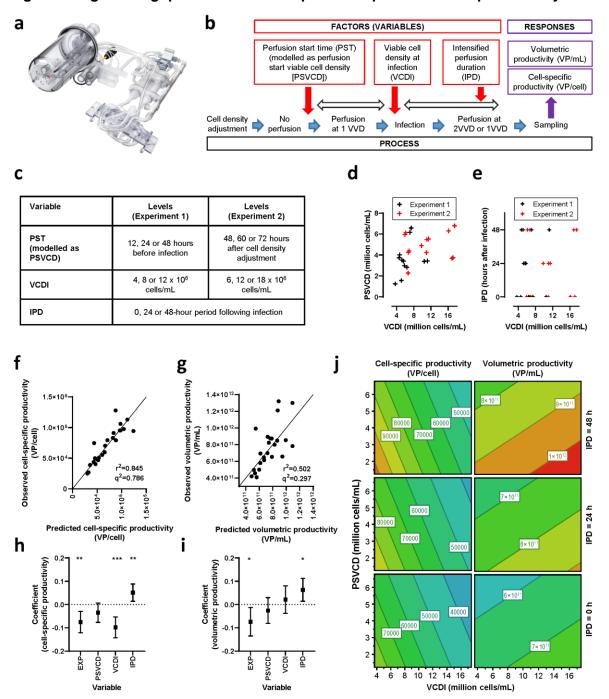
#### HIGH-THROUGHPUT ASSESSMENT OF MEDIUM EXCHANGE

We next sought to explore conditions under which a perfusion-based process might enhance productivity while adding as little complexity as possible to the process. We used the Ambr250 HT perfusion multi-parallel bioreactor system with ATF-mode medium-exchange units (Figure 3a) to assess the effect of three controlled factors on volumetric and cell-specific productivity: viable cell density at infection, perfusion start time, and duration of intensified perfusion after infection (Figure 3b). High and low levels for each factor were

514 assessed in a 2 x 2 x 2 factorial design, with additional center points, in two independent 515 experiments (Figure 3c; Supplementary Table 1). Across both experiments, this approach provided a parameter space encompassing: perfusion starting at a viable cell density 516 517 (PSVCD) in the range of approximately  $1-7 \times 10^6$  cells/mL, a viable cell density at infection 518 in the range of  $4-18 \times 10^6$  cells/mL, and a duration of intensified perfusion after infection of 519 0, 24 or 48 h (Figure 3 d-e). 520 Following regression modelling, scatter plots of actual versus predicted values showed 521 acceptable model fits, with  $r^2$  values of 0.845 for cell-specific productivity and 0.502 for 522 volumetric productivity (Figure 3 f-g). Observed data for each bioreactor are shown in 523 Supplementary Figure 1. Sensitivity analyses indicated that the estimated factor coefficients were robust to a variety of changes in the approach to analysis, including analysis of the first 524 525 and second experiments in isolation (Supplementary Figure 2). 526 The regression model indicated that longer intensified perfusion duration significantly 527 improved both cell-specific productivity (p < 0.01) and volumetric productivity (p < 0.05) 528 (Figure 3 h-i). Lower viable cell density at infection significantly improved cell-specific 529 productivity (p < 0.001) but not volumetric productivity. The effect of perfusion start viable 530 cell density was not statistically significant, but trended towards increased productivity with 531 earlier perfusion start. Productivity metrics were also statistically significantly influenced by 532 whether the bioreactor was part of the first or second experiment (which used slightly 533 different cell culture conditions). We did not consider this to be of concern, as our aim was to 534 gather information on the influence of each factor (which was consistent between 535 experiments, as per the sensitivity analyses), rather than to predict absolute values of the 536 responses in a hypothetical future experiment. 537 Under the optimal modelled conditions, cell-specific productivity before downstream 538 processing was predicted to exceed 10<sup>5</sup> VP/cell and volumetric productivity to exceed  $10^{12}$  VP/mL. (Figure 3i). The highest observed volumetric productivity was  $1.3 \times 10^{12}$  VP/mL. 539 540 in two bioreactors in the first experiment which had viable cell density at infection of 6 and 11 541 x 10<sup>6</sup> cells/mL (Supplementary Table 1). This was not associated with impaired cell-specific productivity, which remained at approximately  $1 \times 10^5$  VP/cell in both these bioreactors. 542 Volumetric and cell-specific productivity were close to these maximum values in simplified 543 center-point-like bioreactors in both experiments, where perfusion was started early but was 544 not intensified after infection (Supplementary Table 1). 545

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#### Figure 3. High-throughput assessment of perfusion parameters on productivity



(a) Ambr250 perfusion bioreactor system, with perfusion unit for medium exchange via alternating tangential flow filtration. (b) Experimental design showing the three factors tested as independent variables and the two responses tested as dependent variables. (c) High, low and centre-point levels for each variable in experiment 1 and experiment 2. (d-e) Multivariate regression model parameter space for the three variables across each bioreactor in experiment 1 (black) and experiment 2 (red); note that PST is converted to PSVCD for modelling because of the different way in which PST was triggered in the two experiments. (f-g) Modelled coefficients for the four factors for each of the two productivity response variables; error bars show 95% confidence intervals. (h-i) Scatter plots of observed versus predicted values assessing model goodness of fit for the two productivity response variables; diagonals show lines of identity. (j) Contour plots of modelled productivity, with the 'experiment' factor held constant at the mean, illustrating relative effects on the responses across the ranges of the variables but not representing predictions; modelled values are likely to be particularly unreliable beyond the experimental design space.

 $^*p < 0.05$ ,  $^{**}p < 0.01$ ,  $^{***}p < 0.001$  (t test). Abbreviations: IPD, intensified perfusion duration; PST, perfusion start time; PSVCD, perfusion start viable cell density; VCDI, viable cell density at infection; VP, viral particles; VVD, vessel volume(s) per day.

#### IMPROVED PERFUSION-BASED UPSTREAM PROCESS

We next tested a new upstream process using ATF medium exchange in three independent accurately simulated production runs in 3L single-use bioreactors. Conditions were similar to those in the simplified center-point-like bioreactors in the multi-parallel experiments, with early perfusion start but no intensification. Perfusion with 1 vessel volume per day starting 48 hours before infection, at a viable cell density of approximately  $3 \times 10^6$  cells/mL, resulted in a viable cell density at infection of  $6.5-7.0 \times 10^6$  cells/mL across the three runs (Figure 4a; Table 2). Viable cell density peaked at around  $1 \times 10^7$  cells/mL and viability then declined as expected during viral replication.

Glucose concentrations decreased and lactate concentrations increased from the day of infection onwards (Figure 4b). Small ongoing reductions in *p*H were associated with increasing rates of bicarbonate addition from the day of infection onwards (Figure 4c), with little change in ammonia and carbon dioxide levels (Figure 4c). ATF filter transmembrane pressure remained stable between –0.8 and –0.9 bar throughout perfusion, indicating no significant fouling of the membrane.

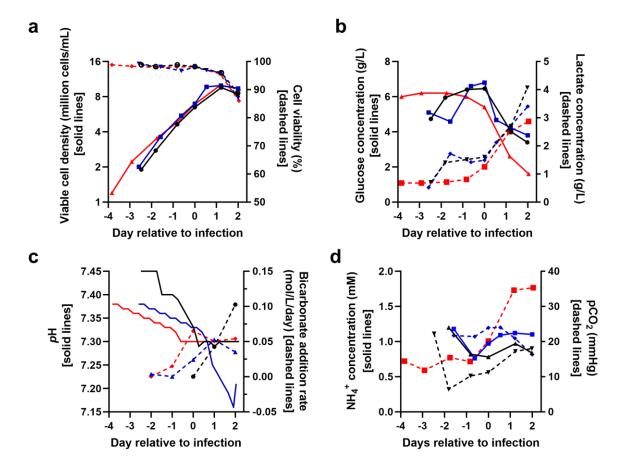
Volumetric productivity before downstream processing was  $1.4-1.6 \times 10^{12}$  VP/mL across the three simulated production runs and cell-specific productivity was  $1.5-1.6 \times 10^5$  VP/cell (Table 2).

Table 2. Productivity and performance of the improved perfusion-based upstream process

Parameter	CJ74	CJ79	CJ87
Upstream process			
Volumetric productivity (VP/mL of culture)	1.4 × 10 <sup>12</sup>	1.6 × 10 <sup>12</sup>	$1.6 \times 10^{12}$
Viable cell density at start of perfusion (cells/mL)	$2.8 \times 10^{6}$	$3.6 \times 10^{6}$	$3.5 \times 10^{6}$
Viable cell density at infection (cells/mL)	$6.5 \times 10^6$	$7.0 \times 10^{6}$	$6.9 \times 10^6$
Viable cell density at peak (cells/mL)	$9.6 \times 10^{6}$	$1.0 \times 10^7$	$1.0 \times 10^7$
Cell-specific productivity (VP/cell) based on peak viable cell density	1.5 × 10 <sup>5</sup>	1.6 × 10 <sup>5</sup>	$1.6 \times 10^5$
Complete process			
Volumetric productivity (VP of DS / mL of upstream culture)	$8.1 \times 10^{11}$	8.3 × 10 <sup>11</sup>	$7.9 \times 10^{11}$
Particle:infectivity ratio	35	42	77
Host cell protein (ng/mL)	33	61	79
A260:A280 ratio	1.17	1.18	1.15
Host cell DNA (ng/dose)	<0.1	<0.1	<0.1

Table 2 shows data from the three experiments reported in Figures 4 and 5. Further information about downstream process performance is provided in Supplementary Table 2.

# Figure 4. Perfusion-based upstream process performance in three independent scaled-down production runs



Data from three independent production runs conducted on separate occasions; experiment referred to as CJ74 in black, CJ78 in red and CJ87 in blue. Medium exchange via ATF perfusion started at one vessel volume per day at day –2 relative to infection and continued to day +2 relative to infection, when the bioreactors were harvested. (a) Viable cell density and cell viability. (b) Glucose and lactate concentration. (c) pH and rate of bicarbonate addition. (d) ammonia concentration and partial pressure of carbon dioxide. See Table 2 for productivity data.

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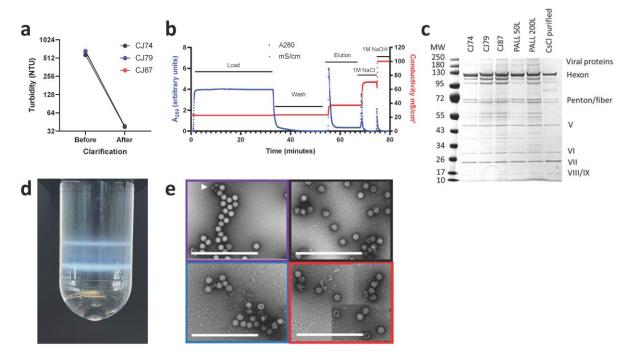
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5 IU/cell.

#### **COMPATIBILITY WITH EXISTING DOWNSTREAM PROCESS**

To assess compatibility of our new upstream perfusion-based process with the existing downstream process, we purified product from the three independent upstream runs using two versions of our previously published method (5). These comprised clarification by combined depth filtration and 0.2 µm filtration (Figure 5a), purification by anion-exchange chromatography (Figure 5b), and formulation by tangential-flow filtration and 0.2 µm filtration. Product recovery after each step and filter loadings were within the expected ranges (Supplementary Table 2). Addition of an extra tangential-flow filtration step after clarification in one run did not alter product recovery (Supplementary Table 2). Quality assays indicated that particle-to-infectivity ratio and host cell protein and DNA content were within the acceptable ranges for all three runs (Table 2). The product contained the same viral capsid proteins as product derived from the conventional process (Figure 5c). The presence of an expected minor component of empty viral capsids, consistent with chromatographic purification, was confirmed by density gradient ultracentrifugation (Figure 5d) and electron microscopy (Figure 5e). Volumetric productivity after downstream processing was approximately 8 x 10<sup>11</sup> VP of drug substance per mL of bioreactor culture, with very similar values across the three runs (Table 2), representing downstream efficiency of approximately 50%. This would be sufficient for >10 000 finished doses per L of bioreactor working volume. This productivity implies that, despite the increased seed requirements of a high MOI process, WVS from a single 2000L bioreactor run (table 1) would be sufficient to produce >100m finished doses. This calculation is based upon assumptions we believe to be cautious i.e. output of 5.3x10<sup>16</sup> VP per 2000L WVS reactor, particle: infectious unit ratio of 100, 33% wastage due to QC and aliquoting, and infection at 6 × 10<sup>6</sup> cells/mL with an MOI of

#### Figure 5. Downstream process performance and product characterization



- (a) Turbidity before and after clarification of crude cell lysate from the three independent model production runs conducted on separate occasions: CJ74 in black, CJ78 in red and CJ87 in blue.
- **(b)** Representative anion exchange chromatogram for purification of product from these three runs. Note that maximal measurable conductivity was 100 mS/cm.
- (c) Silver-stained denaturing and reducing sodium dodecyl sulphate polyacrylamide electrophoresis gel loaded with downstream processed material from the three model production plus two controls from actual GMP manufacturing runs (PALL) and CsCl density gradient ultracentrifugation-purified product. Note that all production samples contain additional bands, some of which will correspond to empty viral capsids compared with CsCl-purified control, as expected for the chromatographic downstream process.
- (d) Representative analytical CsCl density gradient ultracentrifugation from one of the three model production runs showing upper band corresponding to empty viral capsid.
- (e) Representative negative-stain transmission electron micrographs of product from the three model production runs, colour coded as in panel a, together with CsCl ultracentrifugation-purified comparator (purple). Note that empty capsids admit and complete capsids exclude the contrast agent. Arrowhead indicates artefactual fragments resulting from sample preparation. Scale bars indicate 1µm. Red-bordered image is a composite of four separate images.

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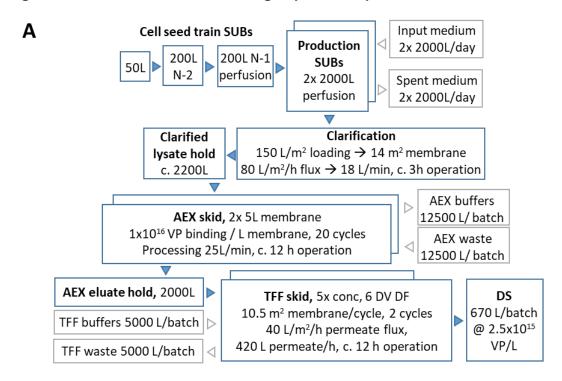
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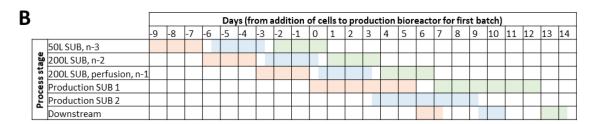
#### **TECHNO-ECONOMIC MODELLING**

We next constructed a techno-economic model using Biosolve software, informed by our small-scale experimental data and our previous model of a 2000 L fed-batch process (5) to estimate the costs, consumables and equipment requirements for a 2000L perfusion-based process. We examined two scenarios for use of the seed train, production bioreactor and downstream process train. The first scenario comprised a single seed train, culminating in a 200 L nonperfusion 'n-1' reactor, a single 2000 L production reactor, and a single downstream process train. This required slow turnaround of the production vessel (c. 10 day cycle time, comprising 7 days of cell expansion, 2 days of infection, 1 day of cleaning/preparation) and hence low utilization of the downstream process train. In the second scenario, a 200 L perfusion-enabled 'n-1' reactor was added to the seed train (reducing the duration of cell expansion in the production bioreactor) and used to serve two 2000 L production reactors. This approach would provide a batch for downstream processing approximately every 4 days (Figure 6). By more than doubling utilization of the seed train and purification train, this approach could more than double output from a suite with a proportionally small increase in required footprint. Modelling of the downstream process suggested it could be executed with moderate modification to the equipment used for the fed-batch process, and within the capacity of typical off-the-shelf equipment (Figure 6). The large volumes of buffer required for AEX are notable: we have not attempted to reduce buffer requirements at this stage and believe it is likely to be feasible to achieve substantial reduction by shortening equilibration and wash steps. Assuming 70% facility utilization, a single such facility is predicted to be capable of production of approximately 1.2 billion doses per year, with a cost of goods below 0.20 EUR/dose. Under an alternative assumption of short-term maximum-capacity operation for emergency response, we estimate that 8 such facilities (i.e. total installed bioreactor capacity

of 32 000L) could provide a total of one billion doses per month.

#### Figure 6. Techno-economic modelling of perfusion process





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(a) Equipment, product and materials flow in a cleanroom equipped as proposed with 2x 2000L perfusion-capable bioreactors.

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(b) Illustrative production schedule, showing use of single cell seed train, two production bioreactors and single downstream purification train. This schedule provides a batch every 3.5 days; calculations of facility output in text assume a more conservative 4 day cycle time.

675 676 Abbreviations: SUB – single-use bioreactor; AEX – anion exchange; TFF – tangential flow filtration; DS – drug substance.

## Discussion

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The SARS-CoV-2 genome sequence was published on 10 Jan 2020.(19) The adenovirusvectored vaccine ChAdOx1 nCoV-19 was administered to the first volunteer in a clinical trial after 104 days (23 April 2020) and administered for the first time outside a clinical trial after 360 days (4 January 2021),(20) Release of the billionth dose was announced after 566 days (29 July 2021).(21) The first mRNA vaccine (from Pfizer) and inactivated SARS-CoV-2 vaccine (from Sinovac) to release a billion doses did so around the same time.(22) The rates of progress of leading COVID-19 vaccines to each of these milestones have been substantially faster than had been achieved for any previous novel vaccine. We now estimate that, if our current understanding had been available immediately at the time of SARS-CoV-2 sequence publication, and production had proceeded as described here, a billion finished doses could have been available for release more than a year earlier, before the end of May 2020. This would have required significant investment 'at financial risk', and the availability of both drug substance and drug product production facilities, staff, equipment and materials 'on standby'. Translation of this manufacturing speed into rapid public health impact would require equally fast pre-clinical and clinical development (the same applies to other vaccine platforms). This may or may not be achievable for a completely new pathogen, but almost certainly is achievable for a new version of an existing vaccine in response to a new pathogen variant (for example, SARS-CoV-2, or potentially influenza). We expect similar acceleration of manufacturing will also be possible for other vaccine platforms. The factor limiting speed of vaccine availability may be speed of early decisionmaking. Willingness to invest 'at financial risk' in the early stages of seed generation, facility preparation and clinical trial preparation, long before it is even clear there is a public health need for any vaccine in response to a new and incompletely characterized outbreak provides a global public good. For an adenovirus-vectored vaccine, rapid seed generation remains a key determinant of time to trial-scale and large-scale vaccine supply. Because the seed generation and perfusion processes we describe here are independent of each other, and the seed generation method involves only modest change to existing processes, we believe that the timelines we outline for trial-scale and large-scale supply could be achieved almost immediately. The main changes required are adoption of low-MOI two-cycle processes. which are already well-established for drug substance production, at pre-master and master and working virus seed stages. We note also the need for analytical demonstration of

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comparability of vaccine produced using different upstream processes for the initial trial batch and large-scale production. Speed of the process depends critically on willingness of the GMP seed production facilities to accept incoming starting material before microbiological testing is completed. We believe that each step of the seed production process is robust and that risks of assay failures are low but it would nonetheless seem prudent, on both public health and financial grounds, to invest additional effort in mitigating risks of failure. A fully standard-operating-procedure-defined and validated version of the process described here, preferably including an independent parallel 'back up campaign' and supported by rapid-turnaround platform analytics (notably easily-accessible nucleic-acid based adventitious agent assays), would in our view provide high confidence of success. Beyond first large-scale supply, the time to reach output milestones (such as the billionth dose) is a function of the resources committed (e.g. m<sup>2</sup> of production facility) and the output in doses per m<sup>2</sup> per day. The latter is a function of volumetric productivity and cycle time. The novel perfusion-based upstream process for ChAdOx1 nCoV-19 production which we have described here boosts volumetric productivity by around four fold compared with the current process (reaching approximately 8 x 10<sup>14</sup> VP of purified drug substance per liter of bioreactor culture, sufficient for >10,000 doses of DP). To our knowledge this is the first demonstration that perfusion can improve productivity of a species E adenoviral vector or a simian adenoviral vector. We are not aware of any other reported process achieving greater productivity with such vectors. Our 'design of experiments' approach on the Sartorius Ambr 250 HT perfusion system identified early perfusion start and intensified perfusion after infection as factors that improved volumetric productivity. We included early perfusion start but not intensified perfusion after infection in the design of a new perfusion-based upstream process for testing in a 3 L system. In this work we demonstrated reproducible performance of the process, using a constant rate of perfusion (1 vessel volume per day) from 48 hours before infection to harvest at 48 hours after infection. Our rationale for not intensifying perfusion was that facilities manufacturing ChAdOx1 nCoV-19 are already capable of handling 1 vessel volume per day of medium (as a requirement of the current process), but may not be capable of handling intensification to 2 vessel volumes per day. The large improvement in upstream productivity is compatible with the existing downstream process. We demonstrated product recovery (approximately 50%) and product quality in line with expectations. The work described here was facilitated by the fact that adenovirus production remains a brief batch process, rather than a long continuous process (in which issues such as filter fouling may be more problematic). The work was also facilitated by use of novel scaled down

746 model systems. We believe this may be the first published report of such multi-parallel 747 optimization of any perfusion process ('design of experiments' in a total of 25 reactors, enabled by the first published use of the Ambr250 HT perfusion system). It may also be the 748 749 first published report of use of the XCell Lab ATF controller and ATF1 filter system (enabling 750 accurate modelling of ATF filter dynamics in a 2000 L process at 3 L laboratory scale). 751 We used a techno-economic model to consider equipment/facility requirements and 752 campaign design to enable high output (doses per m<sup>2</sup> per day) from this process. We 753 estimate that a single facility housing two 2000L production bioreactors might achieve short-754 term output of around 120m doses/month. We believe numerous existing facilities (including 755 several in low- and middle-income countries) would be suitable for this. Cost per dose of 756 drug substance would be expected to be around half that of that achieved with the current 757 fed-batch process. There is clearly uncertainty in making projections based upon linear scale-up of a small-scale process, but our 3L process was designed carefully as an accurate 758 759 scale-down model of 2000L-scale production, we and others have previously had 760 reasonable success in scale-up of similar processes, and the downstream process here is 761 essentially unchanged from that already in use. 762 Overall, this work suggests suitability of the adenovirus-vector vaccine platform to hit the 763 CEPI '100-day' moonshot goal, and feasibility of considerable improvement upon the 764 productivity of a manufacturing process which already, at the time of writing, is estimated to 765 have delivered more COVID-19 vaccine doses than any other.(23) We believe there remains 766 scope for further improvement in the time to both trial-scale and large-scale supply, and the 767 facility footprint required to achieve a given level of output. The methods described here, 768 however, are likely to be sufficient to reduce differences in manufacturing speed and facility 769 output versus other platforms, including mRNA, to a level at which other factors become 770 more important in considering the ongoing roles of different platforms in emergency 771 response. Such considerations include safety, tolerability, efficacy, stability, cost, 772 programmatic suitability, individual recipient preference, and manufacturer willingness to 773 support technology transfer beyond their own facilities. With respect to these other factors, the adenovirus platform has strengths which are currently unique, complementary to 774 775 alternatives, and in some cases are context-specific. 776 Public health benefit is likely to be maximized by availability of diverse vaccines, including 777 adenoviruses, and there may be valid scientific reasons for selection of different vaccines in 778 different contexts. Emerging evidence suggests durable protection with slower decay of 779 antibody responses and superior CD8<sup>+</sup> T cell immunogenicity after single-dose adenovirus-780 vectored vaccination, as compared to two doses of mRNA.(24-26) Thrombosis with

thrombocytopenia syndrome, which has occurred very rarely in certain populations given adenovirus-vectored vaccines, appears even rarer in studied data sets from outside Europe and North America.(27-29) Accumulation of safety experience comparable to that of the most widely used COVID-19 vaccines – including adenovirus, mRNA and inactivated virus platforms – will take significant time for new vaccines based on alternative platforms. Important and continuing advantages of adenovirus-vectored vaccines are the existence of a global network of manufacturing facilities, well-characterised safety, ability to achieve single-dose protection lasting months, and the ease of distribution enabled by ≥6 month stability at 2-8 °C in liquid formulations.(30, 31)

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## **Disclosures**

CCDJ, YL, AB, RRS and ADD are named inventors or contributors to intellectual property assigned to Oxford University Innovation relating to the ChAdOx1 nCoV-19 vaccine and/or manufacturing process, and may receive a proportion of proceeds from out-licensing of the intellectual property. ADD has received consultancy income from AstraZeneca.

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## **Supplement**

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#### **SUPPLEMENTARY TABLES**

## 898 Supplementary Table 1. Variable and response levels in each bioreactor.

Bioreactor		Variables				Responses		
	PDBI	PSVCD	VCDI	IPD	Volumetric	Cell-specific		
	(hours)	(10 <sup>6</sup> cells/mL)	(10 <sup>6</sup> cells/mL)	(hours)	productivity	productivity		
					(VP/mL)	(VP/cell) <sup>a</sup>		
Experiment	1							
1	12	3.74	4.57	0	$8.9 \times 10^{11}$	1.3 × 10 <sup>5</sup>		
2	48	1.25	3.67	0	$6.5 \times 10^{11}$	$9.8 \times 10^4$		
3	12	6.58	7.39	0	$6.2 \times 10^{11}$	$6.0 \times 10^4$		
4	48	3.40	10.44	0	$8.7 \times 10^{11}$	$6.0 \times 10^4$		
5	12	4.02	4.71	48	$8.6 \times 10^{11}$	1.1 × 10 <sup>5</sup>		
6	48	1.57	5.09	48	$7.8 \times 10^{11}$	$9.4 \times 10^4$		
7	12	6.16	7.10	48	$6.6 \times 10^{11}$	$7.9 \times 10^4$		
8	48	3.43	11.19	48	1.3 × 10 <sup>12</sup>	$8.3 \times 10^4$		
9 <sup>b</sup>	30	2.99	5.78	24	$1.3 \times 10^{12}$	$1.1 \times 10^5$		
10 <sup>b,d</sup>	30	3.52	5.24	24	$8.5 \times 10^{11}$	$9.5 \times 10^4$		
11 <sup>b</sup>	30	3.42	5.59	24	1.2 × 10 <sup>12</sup>	$9.5 \times 10^4$		
12 <sup>c</sup>	48	2.83	6.40	0	$8.7 \times 10^{11}$	9.1 × 10 <sup>4</sup>		
Experiment	2							
1	24	4.39	6.93	0	$5.0 \times 10^{11}$	5.1 × 10 <sup>4</sup>		
2	0	5.95	5.95	0	$4.2 \times 10^{11}$	$4.7 \times 10^4$		
3	72	3.76	17.15	0	$5.0 \times 10^{11}$	$2.7 \times 10^4$		
4	48	6.30	16.09	0	$4.6 \times 10^{11}$	$2.5 \times 10^4$		
5	24	4.25	6.71	48	$7.0 \times 10^{11}$	$7.9 \times 10^4$		
6	0	6.13	6.13	48	$6.5 \times 10^{11}$	$7.0 \times 10^4$		
7	72	3.68	16.90	48	$8.0 \times 10^{11}$	$4.4 \times 10^4$		
8	48	6.79	17.50	48	8.2 × 10 <sup>11</sup>	$3.9 \times 10^4$		
9 <sup>b,e</sup>	36	4.88	9.79	24	$6.2 \times 10^{10}$	$5.8 \times 10^{3}$		
10 <sup>b</sup>	36	5.47	11.03	24	$5.8 \times 10^{11}$	$4.0 \times 10^4$		
11 <sup>b</sup>	36	5.53	11.43	24	$6.9 \times 10^{11}$	$5.0 \times 10^4$		
12 <sup>c</sup>	48	4.23	10.96	0	$9.9 \times 10^{11}$	$7.5 \times 10^4$		
13 <sup>c,d</sup>	48	2.28	6.68	0	$4.1 \times 10^{11}$	$5.5 \times 10^4$		

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PDBI, perfusion duration before infection; PSVCD, perfusion start viable cell density; VCDI, viable cell density at infection; IPD, intensified perfusion duration; VP, viral particles.

<sup>&</sup>lt;sup>a</sup> Based on peak viable cell density (not shown)

<sup>&</sup>lt;sup>b</sup> Center-point condition

<sup>&</sup>lt;sup>c</sup> Simplified center-point-like condition

d Outlier with low cell density

<sup>&</sup>lt;sup>e</sup> Contaminated and excluded from analyses

# Supplementary Table 2. Step recovery and filter loading in three independent

## downstream process runs

	EXPERIMENT				
PARAMETER	CJ74	CJ79	CJ87	Mean	
Step recovery by qPCR					
Clarification	73%	63%	63%	66%	
Pre-AEX TFF*	95%	N/A	N/A	N/A	
AEX	89%	100%	83%	91%	
Formulation TFF	98%	82%	88%	89%	
0.2 μm filtration	92%	92%	100%	95%	
Cumulative recovery (DS as % of upstream)	56%	48%	46%	50%	
Filter loadings					
Clarification (cells/m²)	1.1 × 10 <sup>12</sup>	1.1 × 10 <sup>12</sup>	1.1 × 10 <sup>12</sup>		
AEX (VP per mL of membrane)	$6.3 \times 10^{12}$	8.2 × 10 <sup>12</sup>	$1.2 \times 10^{13}$		

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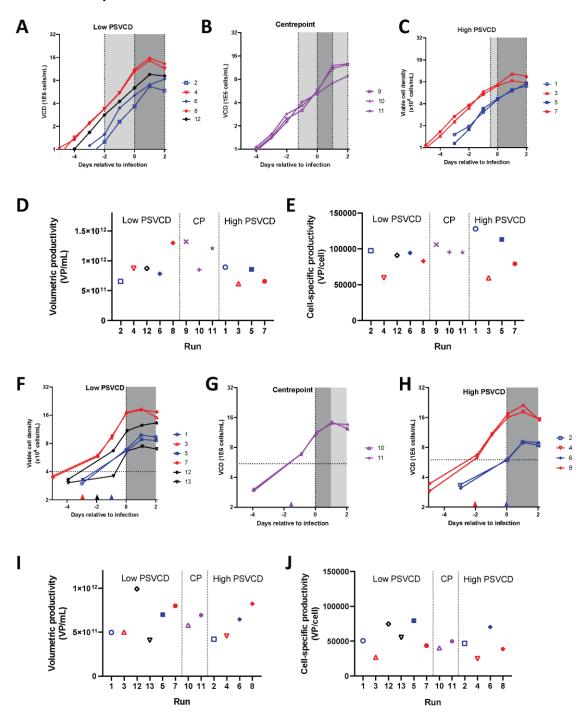
Abbreviations: AEX, anion-exchange chromatography; TFF, tangential-flow filtration; VP, viral particles.

<sup>\*</sup>Additional step used in CJ74 only.

#### SUPPLEMENTARY FIGURES

# Supplementary Figure 1. Cell growth and productivity in multi-parallel scaled-down

#### bioreactor experiments



Data in panels A–E is from Experiment 1; data in panels F–J is from experiment 2. Panels A–C and F–H show cell growth in each reactor; D–E and I–J show response variables.

Filled symbols indicate intensified perfusion for 48 h after infection; open symbols indicate no intensified perfusion (NB, center point reactors used intensified perfusion for 24 h after infection). Blue indicates low and red indicates high viable cell density at infection; purple indicates center point and black indicates simplified centerpoint like viable cell density at infection. Light grey shading (A–C; G) or arrowheads (F–H) indicate non-intensified perfusion. Dark grey shading indicates intensified perfusion in some reactors.

Abbreviations: CP, center point; PSVCD, perfusion start viable cell density.

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#### Α 0.2 (cell-specific productivity) Primary 0.1 Coefficient 2 0.0 3 4 5 -0.2 -0.3 7 Experiment (not fitted in - analyses 3-5) PSVCD-VCDi 8 **Factor** В 0.2 (volumetric productivity) Primary 1 0.1 Coefficient 2 3 4 5 6 7 (not fitted in -analyses 3-5) VCDi-2VVD-PSVCD-Experiment 8 **Factor**

Legend: 1, PST factor replaced with perfusion duration before infection (PDBI) instead of PSVCT; 2, raw response data instead of log<sub>10</sub>-transformed data; 3–4, experiments analysed individually instead of in combination; 5, pooling of experiments without the EXP dummy variable; 6, exclusion of three bioreactors with simplified centre-point-like conditions that did not fit the full-factorial design; 7, exclusion of two bioreactors due to initial low cell density likely resulting from error during set-up (one centre-point reactor in the first experiment and one simplified centre-point-like reactor in the second experiment); 8, model fit using multiple linear regression instead of partial least-squares regression.

PSVCD, perfusion start viable cell density; VCDi, viable cell density at infection, 2VVD, intensified perfusion with two vessel volumes per day.